RATIONALE	The 2010 Health Plan Evaluation identified so Community Health Plan.	even health priorities,	however, some community health	n activities do not j	perfectly allign to those activities. These a	activities play an importa	ant supportive role in achieving the						
GOAL	To identify objectives and activities which co	o identify objectives and activities which contribute to home and community care services in the achievement of the health plan.											
STRATEGY	To review all community activities and service	review all community activities and services and ensure they describe their contribution to the health plan.											
OBJECTIVES	Main Activities	Target Group	Title Responsible	Calendar/ Dates	Indicators	Data	Health Impact						
	Review all activities performed by HCCS to determine if/how they contribute to the community health plan	All HCCS services	HCCS Manager	2013-2014	Comprehensive HCCS services	Logic models	Effective and efficient services which improves the health in the elder population						
To Provide In Home Support to Community (Home Care Program)	To provide clients coordinated care using case management	Client & Family/Caregiver	HCCS Manager HCN Manager Case Managers	Ongoing	Clients access appropriate services in timely manner	Access Database Intake Stats Stat hours of service	No duplication of service Clients receiving well individualized, coordinated & appropriate care						
	To assist clients post-surgery/hospitalization with activities of daily living and instrumental activities of daily living	Post Hospitalization and clients with limited ADLS	Home Care Team Leaders Home Health Personal Care Aides	Ongoing	Clients have needs met at home with assistance of Home Health Personal Care Aides	Stat Hours of Service Request for Services Stats	Clients rehabilitate or are able to remain living at home longer vs being place in a long term care facaility						
	To provide short term assistance to new mothers with c-section, multiple births, or high risk pregnancy	New Mothers	Home Care Team Leaders Home Health Personal Care Aides	Ongoing	Mothers carry pregnancies to term Improved post op wound healing Mothers cope better, experience less stress therefore improved family adjustment	Stat Hours of Service Request for Services Stats	New mothers are able to cope at home and provide care for newborn infant						
	To provide clients with escort to medical appointments when no family member is available	Clients with decreased mobility	Home Care Team Leaders Home Health Personal Care Aides	As needed	Clients able to attend appointments as scheduled	Request for Escorts Stats	Ensures access to health services and attendance to medical appointments						
	To assist disabled & elderly with loss autonomy to remain in their homes	> Elderly > Disabled	Home Care Team Leaders Home Health Personal Care Aides	Ongoing	Number of Elders & Disabled remaining at home with support	> Stats > Hours of Service Request for Services Stats	Clients rehabilitate or are able to remain living at home longer vs being place in a long term care facaility						
	To provide respite to families for clients who require constant supervision	Elders with loss of autonomy / Alzheimers /Dementia	Home Care Team Leaders Home Health Personal Care Aides	Ongoing	# of families caring for clients	Request for Services Stats > Stats > Hours of Service	Clients rehabilitate or are able to remain living at home longer vs being place in a long term care facaility Prevents caregiver burnout						

T		E 1 CI'C II	III C N N	T 1 / 1 :	TD : 1    C	D 11 1 C	
To assist & support patients and	To support the patient, their family and/or	End of Life clients,	Home Care Nurse Manager		- Total # of end of life care/ palliative	Feedback from	- Clients will receive the best possible end
families in Kahnawake through	caregivers through the dying process	their families &	Home Care		care referrals (25).	`	of life care in their homes.
the dying process. (HCN End of	(patients who chose to die at home).	caregivers	Coordinator	for Annual Report			- Families
Life Care)					chose to die at home (6).		and Caregivers will feel confident and
					- # of client's who had to be	*must create	supported while caring for a loved one.
					admitted to hospital as a result of lack	questionnaire	- Patient, family and caregivers
					of resources or support in the home (1)		will have increased ability to cope with a
						Stats, flow	difficult situation.
						sheets	- Community will
							become aware of our services and may
							consider using our services in the future as
							opposed to having to be hospitalized.
							- More
							palliative care at home frees up more
							hospital beds, thus leaving room for clients
							who require more acute care
	To provide adequate symptom management	End of Life Patients	HCN'S Hot	me Evaluate vearly at	Total # of end of life care/palliative care	Patient Chart	Adequate symptom management results in
	for palliative care clients	and their	Care Nurse Manager	end of fiscal year			patient being able to remain in their
	Farmer Comments	family/caregivers		for Annual Report			homes Patient being able to stay in
				•	chose to die at home (6) -#		their own environment with their loved
					of clients who had top be sent out to	Statistics, flow sheets	ones makes this experience more private,
					acute care hospital as a result of being	Statistics, 110 W Silects	dignified and comforting to all parties
					unable to achieve adequate symptom		involved. When patient is comfortable
					management (1)		caregivers are able to rest in the comfort of
					management (1)		their home Adequate
							symptom control decreased the need for
							patient to be transferred or admitted to
							hospitals (Patient Comfortable)

To provide aftercare and support to families	Family members and	HCN & Home Care Coordinator	April 1st, 2012.	# of families that were contacted by	Stats, flow sheets,	Family & caregivers feel a sense of
& caregivers after the loss of a palliative	Caregivers	Technician in Administration		Homecare Program (11).	check lists.	comfort that HCCS services team is also
care pt.	Staff (Debriefing	(Homecare Nursing)		# of families that were went sympathy		concerned about them and not only about
	often necessary for			cards by Homecare Program (5)		the person who just passed away.
	staff after difficult			# of families that were referred to other		Community has confidence in services of
	loss)			services (1).		HCCS

1.1	For clients to maintain or improve their		HCN Manager	Home visits can	Total # referrals to Tertiary Prevention	Stats, flow sheets	Good percentage of clients health will be
	current health status	Clients	Home care Nurses	be made	/Long Term Care Homecare during	Pt.	stable Coordinated, appropriate care at
optimal level of health and		Homecare patients,		anywhere from	fiscal year (70) • Frequency of	file (ie.evolutives)	home with less duplication of services
prevent further complications due		their families,		twice daily to	visits required on admission	Flu Shot Stat Sheets	Increased client part- icipation in their care
to their pre-existing health		caregivers, health		Monthly.	<ul> <li># of patients requiring acute care</li> </ul>		plan Increased family / caregiver
concerns (HCN Tertiary		care workers.		Yearly during Flu	interventions (unscheduled nursing or	Patient's charts	participation in patient's care plan
Prevention)				Shot Campaign	doctors visits) • # of	(Devise pneumovax	Improved client outcome
				and ongoing for	patients requiring transfer to off reserve	Stat Sheet)	Complications found early therefore
				Pneumovax	hospitals • # of patients requiring acute		patient able to be treated in their homes.
					care admissions to KMHC (due to		Results in decrease need for acute care
					deterioration of condition,		hospitalization. When patient received
					complications or non-compliance)		adequate care, support and resources in the
					(New Year) # of persons who are		home they are able to stay at home longer
					vaccinated by HomeCare Nursing		and avoid the need for premature
							admission for LTC Increased protection
							against the Flu & Pneumonia Decreased
							number of casses of Flu & Pneumonia.
	To prevent further deterioration of their	Tertiary Care Clients	HCN Manager	Home visits can	Total # referrals to Tertiary	Stats, flowsheets	Optimal symptom management in this
	disease process or to decrease the adverse		Home Care Nurses	be made	Prevention/Long Term Care Homecare	States, 110 Westerne	client group results in the following;
	symptoms r/t their disease process (ie.		Trome cure reason	anywhere from	during fiscal year (70).		Decreased need for acute
	Diabetes, Cardiovascular Disease)			twice daily to	Total # of complications ie. Wound		care interventions from nurse or physician
	Diacetes, Carare (accurat Discuss)			Monthly.	infections, new wounds (spontaneous),		(emergency visits in OPD)
					CHF, Chest Pain, uncontrolled Blood		Improved symptom management
					Glucose etc. (Next Year)		and early intervention •
					# of admissions to KMHC		Decrease need for acute care
					(Next Year) • # of		hospitalizations • Tertiary Care
					admissions to acute care hospital (Next		clients achieve their optimal level of health
					Year) • # of years in		Improved quality of life
					program before admission to LTC		improved quanty of file
					(average number is 7 years)		
					Longest pt. stayed in program		
					was 10 years		
					, and to journ		
		ļ	ļ.	l	ļ	ļ	

Utilization of Therapeutic Care Plans (TNP's). Utilization of Integrated Service Plans (ISP's) will ensure improved coordination of care for all home health tertiary clients (this would include "activities of exception")	Tertiary Care Clients	Homecare /Mental Health Nurses & Case Managers	To be done upon admission to Home care Nursing and updated on a regular basis	Patients with TNP done (111 out of	Nursing	Improved communication between nurses     Patients priority needs clearly identified     Clients are more confident in managing their illness or situation knowing that they have comprehensive plans in place (which they took part in creating).     Increased client & family / caregivers participation in their care     Client satisfaction r/t care and education they receive     Client receive coordinated care
To ensure that the care that clients receive by the HHA'S, Family and any other non professional is well supported and guided by trained professionals (Nurses, Physicians) ie. Direction sheets for activities of exception, *Care Maps	Family, HHA and any other non-	HCN Manager & HC Coordinator	When acts are delegated to HHA by Nurses training & supervision must be done by the patient's Nurse. Routine theoretical training given to the HHA by Home Care Coordinator (a Nurse) or a guest educator on a monthly basis (All patients receiving assistance from HHA will have direction sheet)	completed with sufficient amount of Homecare Clients  • # of incidents related to "Activities of exception"  • # of clients who receive services from a HHA who have a direction sheet (Next Year).  • # of incident reports involving HHA's (9)	out	-Patient Safety issues improved as a result of us implementing changes based on the types of incidents that we see concerning the collaboration between nurses and HHA or informal caregivers.

Develop a client satisfaction questionnaire for HCCS clients	Tertiary care clients	HCCS Manager HCN Manager	April 1st, 2012	Questionnaire results	Completed questionnaires Compilation and analysis of questionnaire data	Services will be more client driven Will help identify areas of improvement
Develop a worker satisfaction questionnaire for all workers within HCCS (stimulate Work life Pulse Questionnaire from accreditation)	All employees of HCCS		April 1st, 2012 Develop tool used at KMHC and adapt for HCCS. Conduct by April 1st, 2012.	Questionnaire results	Completed questionnaires Compilation and analysis of questionnaire data	Reponses will help address issues and concerns voiced by employees of HCCS Satisfied workers provide better client care
Mental Health • To stabilize, improve & maintain mental health clients	Severe & Persistent Mental Health Clients	Health Nurses  • Mental  Health Team	Regular Home, Office or Hospital visits can vary from twice daily to monthly.	Total number of MH Patients (will calculate Monday)  • # of clients at ILC followed assisted with medication by HHA (8 out of 11)  • # of incident reports r/t non compliance (3)  • # acute hospitalizations	• Pt. Progress notes • Stats	When a person's mental health improves their overall health is more likely to improve • Mental Health Clients become more productive members of their community  • Improved family situation which contributes to overall community
To ensure early diagnosis & intervention for our psycho-geriatric patients	Pshcho-geriatric patients	Home care Nurse Manager  Mental Health Nurse  Home Care Nurse  Physician	Same as Above	# of mini mental exams indicating memory issues # of referrals to Mental Health Nurse for assessment . # of referrals to memory clinics	Stats	Early intervention in this area results in better patient outcomes ie. Pt. starts Day Program and becomes familiar with hospital environment, results in better transition to hospital when Pt. reventually requires long term care.  Early implementation of plan for patient reduces potential for caregiver stress and burnout.
To maintain or improve the level of functioning of persons who have learning / developmental disabilities.	Persons with learning / developmental disabilities	Mental Health Nurse	Home visits can be anywhere from twice daily to monthly.	# of referrals for persons with learning / developmental disabilities	Stats	Early implementation of plan for patient reduces potential for caregiver stress and burnout. We have been seeing our number of referrals increase in this area partly due to the fact that this particular patients population is aging and so are their parents.  Many of these patients will be requiring long term care placement within the next few years because their aging parents are no longer strong or well enough to take care of them.

To provide safe and efficient care To assist client to address an acute health	Home Hospital	Home Care Nurse Manager and	Ongoing	Total # of referrals to Home	Stats, flow sheets,	Appropriate health outcomes
on a short term basis (HCN Home care issue (this includes post-hospital care)	clients	Nurses	0 0	Hospital/Short Term Care within fiscal	patient files, HCCS	Improved health status
Hospital)			in this section are	_	Data Base	Home Hospital return to baseline in
			done as these	# of Home Hospital patients who had		appropriate time frame
			clients come in	more than 1 admission to Home		Tr Tr
			based on their	Hospital within fiscal year (4 and 2 of		
			needs, so difficult	those pts. had 3 admissions)		
			to specify dates.	# of complications ie. Infections (None		
			1 3	this year) # of		
				complications that resulted in		
				readmission to hospital (Next Year). #		
				to KMHC # to CHAL or		
				outside hospital		
To ensure that clients receive care promptly	Home Hospital	Home Care Nurse Manager and	Ongoing	# of incident reports r/t delay, mistake	Incident reports	Appropriate health outcomes when
when there is a change in their status	clients	Nurses		or lack of care. (20, but majority were		patients receive the appropriate care in a
				pharmacy errors that the nurses picked		timely fashion
				up)		Clients receive the best care possible
To ensure that clients receive care using a	Home Hospital	Home Care Nurse Manager and	Ongoing	# of home hospital clients evaluated	HCCS Data Base	Pt. centered care ensures that the pts.
client centered approach	clients	Nurses		with this form (Short Term Assessment)	Audit of	Individual needs are met
				within 48 hours of admission to	Pt. files	Team approach ensures that all pts needs
				program vs total number of clients		are addressed Pt. receives
				admitted for short term care. (Blair)		well coordinated care
				# of TNP Forms		Treatment requirements are clear
To reduce the incidence and spread of super	Home Hospital	Home Care Nurse Manager and	Ongoing,	# of persons who are MRSA or ERV	Registrar of positive	Appropriate infection control measures
bugs amongst Homecare Care clients.	clients	Nurses	evaluated at end	positive when they are admitted into	clients Pt.	will decrease the spread of super bugs
			of each fiscal	our program. (we probably have this	chart Flow	
			year by April 1st	number)	sheets	
				# persons who became MRSA or ERV		
				positive following treatment in our		
				program. (None)		

Goal	To assist & support patients and families in Kahnawake t	hrough the dying process.						
Objectives	Main Activities	Target Group	TITLE RESPONSIBLE	Calendar / Dates	Indicators	Data	Health Impact	REMARKS
To support the patient, their family and/or caregivers through the dying process (patients who chose to die at home).	- Provide coordinated care in the home.  - Use Case Management System which would include all team members such as: Patient, family, caregivers, Nurses, MD's, HHA, OT, PT, Clergy, Traditionalists, etc. (whoever is involved in pts. Care)  - Link patient and/or family/caregivers with appropriate resources.	End of Life clients, their families & caregivers	Home Care Nurse Manager Home Care Coordinator	Evaluate yearly at end of fiscal year for Annual Report	- Total # of end of life care/ palliative care referrals (25) # of clients who chose to die at home (6) # of client's who had to be admitted to hospital as a result of lack of resources or support in the home (1)	Feedback from families (use short questionnaire) *must create questionnaire Stats, flow sheets	- Clients will receive the best possible end of life care in their homes Families and Caregivers will feel confident and supported while caring for a loved one Patient, family and caregivers will have increased ability to cope with a difficult situation Community will become aware of our services and may consider using our services in the future as opposed to having to be hospitalized More palliative care at home frees up more hospital beds, thus leaving room for clients who require more acute care	HCCS is very proud of our end of life care program and we have always received good feedback from the community regarding this service
To provide adequate symptom management for palliative care client	Regular patient assessment Liaison with physicians, specialists as well as any other professional health care providers Providing appropriate pain control measures Addressing basic patient needs such as nutrition, respiratory status, hydration status, elimination patterns, skin integrity, rest & activity, sollitude & social interaction	End of Life Patients and their family/caregivers	Home Care Nurse	Evaluate yearly at end of fiscal year for Annual Report	- # of	Patient Chart Statistics, flow sheets	being able to stay in their own environment with their loved ones makes this experience more private, dignified and comforting to all parties	Team members being able to contribute to these positive outcomes gives workers a sense of confidence, comfort and peace being able to help people in this precious time.  - Great feeling when team has been able to assist to fulfill the wish of our patients and their families. Clients are always given the option to chose where they want to die.
To provide aftercare and support to families & caregivers after the loss of a palliative care pt.	To provided initial phone call when we are informed that the person has died  To send a sympathy card to the family the week following the death	Family members and Caregivers Staff (Debriefing often necessary for staff after difficult loss)	HCN & Home Care Coordinator Technician in Administration (Homecare Nursing)	April I <sup>st</sup> , 2012.	# of families that were contacted by Homecare Program (11). # of families that were went sympathy cards by Homecare Program (5)	Stats, flow sheets, check lists.	Family & caregivers feel a sense of comfort that HCCS services team is also concerned about them and not only about the person who just passed away.  Community has confidence in services of HCCS	In Kahnawake fastest transmitter of news is word of mouth. If people were happy with the services provided to them the word will get out fast in the community (the same could be said for what they perceive did not go well).
	To check in with the family and caregivers (both formal and informal) to see how they are coping afterwards and link them with appropriate services if necessary (2 weeks after the funeral)				# of families that were referred to other services (1).			

Goal	To provide safe and effici	To provide safe and efficient care on a short term basis											
Objectives	Main Activities	Target Group	Title Responsible	Calendar/ Dates	Indicators	Data	Health Impact	REMARKS					
To assist client to address an acute health care issue (this includes posthospital care)	Follow-up and continued interventions post  -hospitalization treatment or procedure which includes: a global assessment, treatment, procedures and interventions ie. vital sign, dressing changes, suture removal, client teaching etc.	Home Hospital clients	Home Care Nurse Manager and Nurses	clients come in based on their needs, so difficult to specify dates.	Term Care within	sheets, patient files, HCCS Data Base	health outcomes	Poor outcomes are often r/t other pre-existing health conditions that the client already had experienced i.e./diabetes, morbid obesity, non-compliance, etc.					

Goal	To provide safe and effici	To provide safe and efficient care on a short term basis										
Objectives	Main Activities	Target Group	Title Responsible	Calendar/ Dates	Indicators	Data	Health Impact	REMARKS				
					# of complications ie. Infections (None this year)     # of complications that resulted in readmission to hospital (Next Year). # to KMHC     # to CHAL or outside hospital		Home Hospital return to baseline in appropriate time frame					
clients receive	Prompt referral to appropriate professional / establishment	Home Hospital clients	Home Care Nurse Manager and Nurses	Ongoing	# of incident reports r/t delay, mistake or lack of care. (20, but majority were pharmacy errors that the nurses picked up)	Incident reports	Appropriate health outcomes when patients receive the appropriate care in a timely fashion  Clients receive the best care possible	Nurses have been proactive in reviewing their patient's meds regularly, they have been catching an increased amount of pharmacy errors				

Goal	To provide safe and effici	ent care on a short te	erm basis					
Objectives	Main Activities	Target Group	Title Responsible	Calendar/ Dates	Indicators	Data	Health Impact	REMARKS
clients receive	global assessment of their needs using the short form	Home Hospital clients	Home Care Nurse Manager and Nurses	Ongoing	# of home hospital clients evaluated with this form (Short Term Assessment) within 48 hours of admission to program vs total number of clients admitted for short term care. (Blair) # of TNP Forms completed within 48 hours of admission to program. (Next Year)	Base Audit of Pt. files	Pt. centered care ensures that the pts. Individual needs are met  Team approach ensures that all pts needs are addressed Pt. receives well coordinated care Treatment requirements are clear	This objective is being met.

Goal	To provide safe and efficient care on a short term basis										
Objectives	Main Activities	Target Group	Title Responsible	Calendar/ Dates	Indicators	Data	Health Impact	REMARKS			
incidence and spread of super bugs amongst Homecare Care clients.		Home Hospital clients	Manager and Nurses		# of persons who are MRSA or ERV positive when they are admitted into our program. (we probably have this number)  # persons who became MRSA or ERV positive following treatment in our program. (None)	Registrar of positive clients Pt. chart Flow sheets	Appropriate infection control measures will decrease the spread of super bugs	This objectives is being met, no documented cases from cross-contamination.			

Goal	To use a client centered a	approach to assist the	em to achieve the	ir optimal level of he	ealth and prevent furth	ner complications of	due to their pre-existing heal	th concerns
Objectives	Main Activities	Target Group	Title Responsible	Calendar/ Dates	Indicators	Data	Health Impact	REMARKS
improve their current health status	Routine nursing visits based on the pts. individual health needs  Ongoing monitoring (assessment) of client's health condition which includes the following interventions: • Dressing Changes (Diabetic Ulcers, Chronic Wounds) • Blood Glucose Monitoring • Vital Signs • Blood Tests • Foot Care etc. • Weight  - Facilitating health care management via education & counselling re: Weight Management Healthy Eating Addressing addiction issues which include food addictions (with clients & caregivers)	Tertiary Care Clients	Home care		Total # referrals to Tertiary Prevention /Long Term Care Homecare during fiscal year (70) • Frequency of visits required on admission • # of patients requiring acute care interventions (unscheduled nursing or doctors visits) • # of patients requiring transfer to off reserve hospitals • # of patients requiring acute care admissions to KMHC (due to deterioration of condition, complications or non- compliance) (New Year)	Stats, flow sheets Pt. file (ie.evolutives)	Coordinated, appropriate care at home with less duplication of services Increased client part- icipation in their care plan Increased family / caregiver participation in patient's care plan Improved client outcome Complications found early therefore patient able to be treated in their homes.  Results in decrease need for acute care hospitalization.  When patient received adequate care, support and resources in the	Achieving our goal of keeping clients at home for as long as possible Less hospitalizations will have a positive impact on many areas ie. Nosocomial infections, financial impact, decreased loss of autonomy, less hospital beds tied up 2010 Community Health Plan identified top 7 health priorities in community, must keep these conditions at the forefront of our care: Substance Abuse / Addictions Mental Health issues Learning / Developmental Disabilities Cardiovascular Disease (Hypertension) Cancer Diabetes Obesity

Goal	To use a client centered approach to assist them to achieve their optimal level of health and prevent further complications due to their pre-existing health concerns									
Objectives	Main Activities	Target Group	Title Responsible	Calendar/ Dates	Indicators	Data	Health Impact	REMARKS		
	ensure that pt. receives coordinated care and is	Homecare patients, their families, caregivers, health care workers.		Yearly during Flu Shot Campaign and ongoing for Pneumovax	# of persons who are vaccinated by HomeCare Nursing	1	Increased protection against the Flu & Pneumonia Decreased number of casses of Flu & Pneumonia.	Flu shots available to all Home Care patients as well as their families & caregivers. Home Care Nurses hold separate Flu Shot Clinics i.e. Golden Age Club, Young Adults Program (ILC) and for staff of HCCS. All clinics are mostly successful.		

Goal	To use a client centered a	approach to assist the	em to achieve the	ir optimal level of he	ealth and prevent furth	er complications d	lue to their pre-existing heal	th concerns
Objectives	Main Activities	Target Group	Title Responsible	Calendar/ Dates	Indicators	Data	Health Impact	REMARKS
their disease process or to decrease the adverse symptoms r/t their disease process (ie. Diabetes, Cardiovascular Disease)	Routine nursing visits based on the pts. Individual needs Ongoing monitoring (assessment) of client's health condition which includes the following interventions:  Dressing Changes (Diabetic Ulcers) Blood Glucose Monitoring Vital Signs Routine Weights Blood Tests Foot Care etc. Prevention & Health Promotion Activities which include addressing lifestyle issues such as: Healthy Eating, Physical Activity and Addictions	Tertiary Care Clients	Home Care	from twice daily to Monthly.	• Total # referrals to Tertiary Prevention/Long Term Care Homecare during fiscal year (70). • Total # of complications ie. Wound infections, new wounds (spontaneous), CHF, Chest Pain, uncontrolled Blood Glucose etc. (Next Year) • # of admissions to KMHC (Next Year) • # of admissions to acute care hospital (Next Year)	Stats, flowsheets	following; • Decreased need	Tertiary Care Clients are Home and Community Care largest client group and the bulk of our services are aimed at this group

Goal	To use a client centered approach to assist them to achieve their optimal level of health and prevent further complications due to their pre-existing health concerns									
Objectives	Main Activities	Target Group	Title Responsible	Calendar/ Dates	Indicators	Data	Health Impact	REMARKS		
	• Teaching and facilitating health care management (with clients & caregivers)  • Continue to use case management system to ensure that pt. receives coordinated care and is able to access all available resources				• # of years in program before admission to LTC (average number is 7 years)  Longest pt. stayed in program was 10 years					

Goal	To use a client centered a	To use a client centered approach to assist them to achieve their optimal level of health and prevent further complications due to their pre-existing health concerns										
Objectives	Main Activities	Target Group	Title Responsible	Calendar/ Dates	Indicators	Data	Health Impact	REMARKS				
Utilization of Therapeutic Care Plans (TNP's).  Utilization of Integrated Service Plans (ISP's) will ensure improved coordination of care for all home health tertiary clients (this would include "activities of exception")	Implement *TNP's as directed by the OIIQ and ensuring that ISP'S are implemented as agreed upon by all parties.  To implement standardized nursing interventions geared to the needs of the tertiary care client.  *To obtain information regarding standardized nursing intervention via aqesss (program should be available for all Native Communities in Quebec by April 1st, 2010), in French only, we are currently waiting for English Translations)	Tertiary Care Clients	Homecare /Mental Health Nurses & Case Managers	To be done upon admission to Home care Nursing and updated on a regular basis	Total number of Homecare Nursing Patients with TNP done (111 out of 163). Total number of Home care Nursing Patients who have an ISP done (Blair has this number)  Total number of patient Kardex's that include standardized nursing interventions (aquess or other recognized source) (Next year)	HCCS Data Base Nursing Stats, flow sheets, and patient files.	• Improved communication between nurses  • Patients priority needs clearly identified  • Clients are more confident in managing their illness or situation knowing that they have comprehensive plans in place (which they took part in creating).  • Increased client & family / caregivers participation in their care  • Client satisfaction r/t care and education they receive  • Client receive coordinated care	Implementation of Case Management has assisted clients in taking a more active role in the care they receive. The OIIQ implemented Therapeutic Nursing Plan across the province effective April 2009. All nurses in HCCS have received training regarding the tool. The majority of Tertiary Prevention Patients have a TNP completed on them however nurses often don't have time to complete them for new clients in the appropriate set timeframe.  •HCN Manager completed audit July 2011				

Goal	To use a client centered a	approach to assist the	em to achieve the	ir optimal level of he	ealth and prevent furth	ner complications of	lue to their pre-existing hea	th concerns
Objectives	Main Activities	Target Group	Title Responsible	Calendar/ Dates	Indicators	Data	Health Impact	REMARKS
care that clients receive by the HHA'S, Family and any other non professional is well supported and guided by trained professionals (Nurses, Physicians) ie. Direction sheets for activities of exception, *Care Maps	Ongoing 'Practical' Follow-up on education provided to HHA by HCCS Coordinator and Home Care Nurses when required  Implementation of 'direction sheets' for activities of exception.  Implementation of Care Maps for clients receiving care from Home Health Aids	clients	& HC Coordinator	by Nurses training & supervision must be done by the patient's Nurse.  Routine theoretical training given to the HHA by Home Care Coordinator (a Nurse) or a guest educator on a monthly basis  (All patients receiving assistance from	• # of incidents  • # of incidents  related to  "Activities of exception"  • # of clients who receive services from a HHA who have a direction sheet (Next Year).  • # of incident reports involving HHA's (9)	Results of Client Satisfaction Questionnaire's filled out  Incident reports of errors in medication and/or activities of exception involving HHA, family and all non-professional caregivers  Incident reports r/t collaborative effort between nurses & HHA.	-Patient Safety issues improved as a result of us implementing changes based on the types of incidents that we see concerning the collaboration between nurses and HHA or informal caregivers.	Our team continues to make improvements in this area.  All patients who receive assistance with medication from a HHA have a medication sheets for the HHA to follow. This sheets often serve as direction sheets however when directions have to be more detailed, nurses have been creating separate Direction Sheets specific to activity of exception.

Goal	To use a client centered a	approach to assist the	em to achieve the	ir optimal level of he	ealth and prevent furth	ner complications d	ue to their pre-existing hea	th concerns
Objectives	Main Activities	Target Group	Title Responsible	Calendar/ Dates	Indicators	Data	Health Impact	REMARKS
HCCS clients	Investigate different questionnaires, test and finalize Review tools that already exist and customize it to our needs	Tertiary care clients	HCCS Manager HCN Manager	April 1 <sup>st</sup> , 2012	Questionnaire results	questionnaires	Services will be more client driven  Will help identify areas of improvement	Feedback from completed questionnaires may assist in identifying areas where improvement is required
Develop a worker satisfaction questionnaire for all workers within HCCS (stimulate Work life Pulse Questionnaire from accreditation)	Review tools that already exist and customize it to our needs	All employees of HCCS	HCCS Manager  HCN Manager	April 1 <sup>st</sup> , 2012  Develop tool used at KMHC and adapt for HCCS.  Conduct by April 1 <sup>st</sup> , 2012.	Questionnaire results	questionnaires  Compilation and	Satisfied workers provide better client care	Responses could give an indicator of level of worker satisfaction and also take into account their suggestions of how to improve overall program thus improving patisent care

Goal	To use a client centered approach to assist them to achieve their optimal level of health and prevent further complications due to their pre-existing health concerns										
Objectives	Main Activities	Target Group	Title Responsible	Calendar/ Dates	Indicators	Data	Health Impact	REMARKS			
health clients	Perform Initial Mental Assessme.	Severe & Persistent Mental Health Clients	Nurse Manager .	from twice daily to monthly.	Total number of MH Patients (will calculate Monday) • # of clients at ILC followed assisted with medication by HHA (8 out of 11) • # of incident reports r/t non compliance (3) • # acute hospitalizations (Next Year) • # of crisis interventions ie. Outbursts, disputes. (Next Year) • # Mental Health Patients who have Case Manager or Primary care worker involved in their care (Next Year)	• Pt. Progress notes  • Stats	overall health is more likely to improve • Mental Health Clients become more productive members of their community • Improved family situation which contributes to overall community health • Less hospitalizations of these clients decreases the risk for nosocomial infections, less changes to medications, more stable community care • Improved communication between all service providers, improved	Memorial Hospital's In- Patient Department, The			

Goal	To use a client centered	approach to assist the	em to achieve the	ir optimal level of h	ealth and prevent furth	ner complications of	lue to their pre-existing heal	th concerns
Objectives	Main Activities	Target Group	Title Responsible	Calendar/ Dates	Indicators	Data	Health Impact	REMARKS
					<ul> <li># of Mental Health Patients who have a Nurse as their Case Manager</li> <li># of cancelled appointments.</li> </ul>			
our psycho- geriatric patients	Initial Psycho-geriatric assessment done by Home Care (Mini Mental) or Mental Health Nurse  Refer patient to specialized memory clinic for a more thorough assessment  Implement appropriate treatment plan i.e., Medication, Day Programs, Respite, Long Term Care Placement	Pshcho-geriatric patients	Home care Nurse Manager  Mental Health Nurse  Home Care Nurse  Physician	Same as Above	# of mini mental exams indicating memory issues  # of referrals to Mental Health Nurse for assessment  # of referrals to memory clinics	Stats	starts Day Program and becomes familiar with hospital environment, results in better transition	We have seen improvements in this area as a result of Home Care Nurses taking a proactive approach in seeking early intervention for their patients who showed signs of early memory loss.

Objectives	Main Activities	Target Group	Title Responsible	Calendar/ Dates	Indicators	Data	Health Impact	REMARKS
To maintain or improve the level of functioning of persons who have earning / levelopmental hisabilities.	Collaborate with Case manager and caregivers to develop long term plan this clientele.  Provide nursing care and follow up to patients.  Provide support and follow up to patients, their families, and care	Persons with learning / developmental disabilities	Home care Nurse Manager  Mental Health Nurse  Home Care Nurse	Home visits can be anywhere from twice daily to monthly.	# of referrals for persons with learning / developmental disabilities	Stats	Early implementation of plan for patient reduces potential for caregiver stress and burnout.  We have been seeing our number of referrals increase in this area partly due to the fact that this particular patients population is aging and so are their parents.  Many of these patients will be requiring long term care placement within the next few years because their aging parents are no longer strong or well enough to take care of them.	

**Program: HOMECARE PROGRAM** 

Goal	To Provide In Home Support	to Community					
Objectives	Main Activities	Target Group	Title Responsible	Calendar/Dates	Indicators	Data	Health Impact
To provide clients coordinated care using case management	Initial Assessment  Reassessment every 6 months Integrated Service Plan meetings with client, family & service providers	Client & Family/Caregiver	HCCS Manager  HCN Manager  Case Managers (Case Workers & Home Care Nurses)	Ongoing	Clients access appropriate services in timely manner		No duplication of service  Clients receiving well individualized, coordinated & appropriate care
To assist clients post- surgery/hospitalization with activities of daily living and instrumental activities of daily living	>Dressing	and clients with	Home Care Team Leaders Home Health Personal Care Aides	Ongoing	Clients have needs met at home with assistance of Home Health Personal Care Aides	Stat Hours of Service Request for Services Stats	Clients rehabilitate or are able to remain living at home longer vs being place in a long term care facaility

To provide short term assistance to new mothers with c-section, multiple births, or high risk pregnancy	Housekeeping / Laundry Meal Preparation Groceries / Errands	New Mothers	Home Care Team Leaders Home Health Personal Care Aides	~ ~	· · · · · · · · · · · · · · · · · · ·	Stat Hours of Service	New mothers are able to cope at home and provide care for newborn infant
					Improved post op wound healing	Request for Services Stats	
					Mothers cope better, experience less stress therefore improved family adjustment		
To provide clients with escort to medical appointments when no family member is available	Escorts to appointments & therapies		Home Care Team Leaders Home Health Personal Care Aides	As needed	Clients able to attend appointments as scheduled	Request for Escorts	Ensures access to health services and attendance to medical appointments
		Clients with decreased mental status				Stats	

To assist disabled & elderly with loss autonomy to remain in their homes	_	>	Home Care Team Leaders Home Health Personal Care Aides		Number of Elders & Disabled remaining at home with support	> Stats > Hours of Service Request for Services Stats	Clients rehabilitate or are able to remain living at home longer vs being place in a long term care facaility
To provide respite to families for clients who require constant supervision	In Home Respite	autonomy /	Home Care Team Leaders Home Health Personal Care Aides	Ongoing	# of families caring for clients	Request for Services Stats > Stats > Hours of Service	Clients rehabilitate or are able to remain living at home longer vs being place in a long term care facaility  Prevents caregiver burnout